## **Electronic Public Notice**

Balance Sheet

Statement of Income

## for the year Ended March 31, 2025

April 1, 2024 to March 31, 2025

ANA X Inc.

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## Balance Sheet (As of March 31, 2025)

ANA X Inc. (Unit: thousand yen)

Description	Amounts	Description	Amounts
(Assets)		(Liabilities)	
Current assets	27,067,188	Current liabilities	27,986,004
Cash and deposits	98,119	Accounts payable	10,131,485
Accounts receivable	14,444,131	Accrued expenses	191,264
Supplies	86,302	Income taxes payable	1,858
Short-term loans receivable	11,502,767	Consumption taxes payable	233,959
Advance payment	888,016	Contract liabilities	8,513,253
Prepaid expense	379,445	Deposits received	5,875,266
Other	11,989	Travel ticket deposits	2,046,213
Allowance for doubtful accounts	△ 343,586	Accrued bonuses to employees	900,058
Non-current assets	8,384,629	Other	92,645
Property and equipment	6,900	Non-current liabilities	3,293,574
Buildings and structures	4,958	Security deposits	778,301
Tools, Furniture and fixtures	1,942	Liability for retirement benefits	2,510,343
Intangible assets	3,829,693	Accrued corporate executive officer's retirement benefits	4,930
Software	2,819,873		
Software in progress	1,009,643		
Trademark rights	176		
Investments and other assets	4,548,035	Total liabilities	31,279,579
Shares of subsidiaries and associates	12,600	(Net assets)	
Guarantee deposits	2,938,588	Shareholders' equity	4,172,238
Deferred tax assets	1,479,433	Share capital	25,000
Other	119,421	Capital surplus	1,388,798
Allowance for doubtful accounts	△ 2,008	Legal capital surplus	25,000
		Other capital surplus	1,363,798
		Retained earnings	2,758,440
		Other retained earnings	2,758,440
		Retained earnings brought forward	2,758,440
		Total net assets	4,172,238
Total assets	35,451,817	Total liabilities and net assets	35,451,817

## Statement of Income

(April 1, 2024 to March 31, 2025)

ANA X Inc. (Unit: thousand yen)

Description	Amo	Amounts	
Net sales		62,374,069	
Cost of sales		36,076,563	
Gross income		26,297,505	
Selling, general and administrative expenses		26,236,312	
Operating profit		61,193	
Non-operating income			
Interest and dividends received	7,637		
Other	11,076	18,713	
Non-operating expenses			
Foreign exchange loss	1,216		
Prior period consumption tax differences	5,658		
Other	4,447	11,322	
Ordinary profit		68,584	
Extraordinary losses			
Loss on valuation of shares of subsidiaries	125,998		
Impairment loss	114,111	240,110	
Loss before income tax		△ 171,525	
Income tax - current	△ 373,528		
Income tax - deferred	367,293	△ 6,235	
Loss		△ 165,289	